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5	TEACHERS' RETIREMENT BOARD MEETING
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14	HELD AT:
15	55 WATER STREET NEW YORK, NEW YORK
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17	OCTOBER 18, 2012 3:47 p.m. to 4:18 p.m.
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19	BEFORE:
20	MELVYN AARONSON, CHAIRMAN
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24	REPORTED BY: LIZ SANCHEZ
25	EXECUTIVE ASSISTANT TO PATRICIA REILLY, DEPUTY EXECUTIVE DIRECTOR

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     A P P E A R A N C E S:
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      TRS:
 3
      PATRICIA REILLY, Deputy Executive Director
 4
      MELVYN AARONSON, Teachers' Trustee
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      SANDRA MARCH, Teachers' Trustee
      MONA ROMAIN, Teachers' Trustee
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 7
      COMPTROLLER'S OFFICE:
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      THAD McTIGUE, Trustee
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      DEPARTMENT OF EDUCATION:
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      KATHLEEN GRIMM, Trustee
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      MAYOR'S APPOINTEE:
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      CAROLYN WOLPERT, Trustee
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      OFFICE OF THE ACTUARY:
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      ROBERT C. NORTH JR.
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2	TRS STAFF:
3	ROBERT BETHELMY ANDREW BRADFORD
4	CARMELA CRIVELLI JOEL GILLER
5	ANNETTE HANRAHAN ELLEN MURPHY-DeLEO RENEE PEARCE PAUL RAUCCI
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9	OTHER ATTENDEES:
10	INGA VAN EYSDEN, Law Department SAMUEL FLAKS, Legal Unit - TRS
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1	TRS Regular Board Meeting, OCTOBER 18, 2012
2	PROCEEDINGS
3	MS. REILLY: Good afternoon. We will begin the October 18,
4	2012 regular meeting of the Teachers' Retirement Board by calling
5	the roll. Melvyn Aaronson?
6	MR. AARONSON: Here.
7	MS. REILLY: Kathleen Grimm?
8	MS. GRIMM: Here.
9	MS. REILLY: Sandra March?
10	MS. MARCH: Present.
11	MS. REILLY: Thad McTigue?
12	MR. McTIGUE: Here.
13	MS. REILLY: Freida Foster? Note that she is not present.
14	Mona Romain?
15	MS. ROMAIN: Present.
16	MS. REILLY: Carolyn Wolpert?
17	MS. WOLPERT: Here.
18	MS. REILLY: Okay, so we do have a quorum and at this time I
19	would like to turn it over to the Chair.
20	MR. AARONSON: Thank you very much. This is a special day and
21	I would like to take a few moments to talk about Nelson Serrano.
22	Nelson started here at the Teachers' Retirement System ("TRS")
23	right out of high school. Soon after he was here, his abilities
24	were recognized and early in his career, as time passed, even more
25	so, he was given more responsibilities. He took them on and just

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TRS Regular Board Meeting, OCTOBER 18, 2012

kept doing one important job after another. Until he rose to the highest position that we have here at TRS, the Executive Director.

5 While doing that, he earned the respect of and he returned 6 the respect, to every employee at TRS that he came in contact with. 7 The last few days, many employees of TRS have come up to me and 8 told me about Nelson, his relationships with them and what they 9 thought of him. He, by his leadership and actions made TRS into 10 an agency that serves with dignity and respect, the educational 11 employees of the City of New York. We are all going to miss him.

I would like to, in Nelson's memory and honor, take a moment and ask everybody to please rise for a moment of silence. Thank you.

15 The staff here at TRS put together a DVD that showed some of 16 the highlights of Nelson's relationships with people and his 17 activities throughout his career and I think we can take a few 18 moments to look at what was prepared by the staff at TRS.

MS. REILLY: Thank you. I just want to point out that thosesongs were some of Nelson's favorite.

21 MR. AARONSON: Before we move on to the Agenda, there are two 22 (2) other things. One, for members of the Board, we have an 23 Executive Session to discuss personnel matters at the end of the 24 meeting today. I do not want this opportunity to pass without 25 saying something about Patricia Reilly. When this terrible event

1 TRS Regular Board Meeting, OCTOBER 18, 2012 2 happened, Patricia just stepped up and stepped in and took a 3 staff that was devastated. Many people around here were crying and she put them together. She scheduled, what I think was a 4 very, very important meeting with all of the staff. She brought 5 6 them together. She did an excellent job and we thank you very 7 much Patricia. 8 MS. REILLY: Thank you. MR. AARONSON: And now, we can go on to the regular order of 9 10 business. 11 MS. REILLY: The first item on the Agenda is a matter of our 12 next meeting. It has been suggested that the next regular meeting of the Teachers' Retirement Board be held on the third Thursday of 13 the month, November 15, 2012. 14 15 MR. AARONSON: Please note that in your calendars. MS. REILLY: The second item is the Mayor's Office of Pensions 16 and Investments' KPMG Operational Review Proposal. 17 18 MS. GRIMM: Move to the Resolved please. MS. WOLPERT: Actually, can we read the Resolution? It is not 19 20 very long. 21 MS. REILLY: Whereas, the Mayor's Office of Pensions and 22 Investment is prepared to engage KPMG to assist in performing a 23 review of certain operational functions of all City pension funds 24 with the goal of identifying recommendations for improved efficiency

25 and member service; and б

2 Whereas, all recommendations generated by this review will be 3 presented to the relevant fund boards for approval prior to 4 implementation; therefore be it

5 Resolved, that the Board of the Trustees consents to the 6 participation and cooperation of fund staff in the performance 7 of this review.

8 MR. AARONSON: Is there a second to the Resolution?
9 MS. GRIMM: Second.

10MR. AARONSON: Motion has been seconded. Is there any11discussion?

12 MS. WOLPERT: I did a presentation, as everyone knows, at the last meeting. I think laying out the rational for the project, 13 it is noted in the Resolution, but I think it is important to 14 15 emphasize that this is just a proposal to do a study. All ideas 16 generated by the project would be brought to the Board. In 17 addition, as I discussed last month, we proposed to have a 18 representative of Labor work with me on the project because there were some concerns about the City driving the project. I do not 19 understand why one would object to it and would vote in favor of it. 20

21 MS. ROMAIN: Mr. Chair, I just have a couple of comments to 22 make. I have been on the Board since 1998 and this Board plays a 23 very active role in the operations of this system, even though we 24 delegate the responsibility and authority to the Executive Director. 25 Through our Budget Committee we work very closely with the Executive

1 TRS Regular Board Meeting, OCTOBER 18, 2012 2 Director and staff to ensure that the budget is reasonable and 3 reflects the priorities of the Teachers' Retirement Board. 4 For the last, at least five (5) years, you will note that the budget has been flat. We participate with Cost Effective 5 6 Efficiency Management ("CEM") to monitor the administrative costs 7 of this Board where we are benchmarked against our peers in the public pension arena. As a matter of fact, recently we received 8 that report. We get annual reports and TRS uses that report to 9 10 make improvements in the agency. The Audit Committee of this 11 Board works closely with the Internal Audit Department of the 12 TRS to ensure that proper controls, operational controls are in place and that they are adhere to. As a matter of fact, Deloitte 13 is doing its current audit. Every year, it audits the financial 14 15 statements and the internal controls of the system. The State 16 Insurance Fund camps out here every three (3) to five (5) 17 years. The most recent time was 2010 and to make sure the system 18

18 is adhering to the standards that are applicable; such as those 19 that are applicable to insurance companies. The Comptroller of 20 the City of New York does its annual audits of the system in areas 21 of Earnings after Retirement, Death Matches, Directive One; again 22 Directive One is a checklist regarding the adequacy of the system, 23 internal control. The Comptroller does an annual actuarial audit 24 to ensure that the system is adequately funded. It is done in all 25 five (5) systems. This is done by an outside auditing firm.

2 The System also has information security audits for its 3 effectiveness of the information securities at the system; quality assessment review complied with generally accepted 4 governmental auditing standards. This Board has always been 5 6 very active in all of the operations of the system and if an 7 outside entity or agency is being contracted to do work, it is the 8 responsibility of this Board is the fiduciary duty of this 9 Board and in this case, that did not happen. That is my 10 comment.

11 MS. GRIMM: I have a brief comment and I appreciate that 12 recap of the controls and the audits and what-have-you that are 13 in place and I think that is all very valid. Respectfully 14 though, I think the point of what has been suggested here is 15 not an audit, but a look across all the system to see if (inaudible) 16 best practices and ways the systems work together. I, for one, want 17 to commend Carolyn for the work that has been done on this.

18 MS. WOLPERT: Thank you.

19 MR. AARONSON: Thank you.

20 MR. McTIGUE: Chair, may I be heard on the matter?

21 MR. AARONSON: Yes.

22 MR. McTIGUE: Thank you sir. Our office and principal is 23 not opposed to transparency or review as you know. We believe that 24 any proposal put forth should be thorough and consult with the 25 various stakeholders. An expenditure of \$350,000 to an outside

2 consultant for ten (10) weeks of work is inconsistent with 3 efforts to utilize existing expertise, promote cohesiveness and to achieve meaningful and desired outcomes. 4 5 MR. AARONSON: Any other comments? Seeing none, we are 6 ready for a vote. All in favor of the recommendation say aye. 7 (Whereupon, Ms. Wolpert and Ms. Grimm said aye.) 8 MR. AARONSON: All those opposed to the recommendation say 9 nay. (Whereupon, Ms. March, Ms. Romain and Mr. McTigue said no.) 10 11 MR. AARONSON: It does not carry. We are ready to move on to the next business before the Board. 12 13 MS. REILLY: Ok. That concludes the Executive Director's Report. The next item on the Agenda is the Calendar. Each 14 15 Board Member should have a printed copy of the list of all 16 transactions paid for the month. I will go over a quick summary. First, is the matter of the approval of the Minutes for the 17 18 regular meetings held on September 20, 2012. 19 MR. AARONSON: Do I hear a motion to approve the minutes? MS. ROMAIN: So moved. 20 21 MR. AARONSON: Second? 22 MS. WOLPERT: Second. 23 MR. AARONSON: Do we have any discussion? Seeing none, all 24 those in favor of approving the minutes? 25 (Whereupon, all those present so approved.)

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2 MR. AARONSON: Anybody opposed? The minutes are carried. 3 MS. REILLY: Pages 1 through 14 is the Monthly Periodic Payroll of TDA, Excess and Loan Payments; page 15 Payroll Summary 4 5 of Accounts Payable, New Retirees and TDA Accounts; page 16 6 through 42 is the Transfer of active TDA Deferreds to Annuity 7 Payments; pages 43 through 93 is Fractional Payments; pages 94 through 108 is Uncollected Checks for Deceased Members; pages 8 9 109 through 118 is Beneficiary Continuing Option Payments; pages 10 119 through 128 is Conversions to Pop-Up Payments; pages 129 11 through 170 is Beneficiaries who received one-time Payments from their QPP and TDA Accounts; pages 171 through 173 is Return Net 12 13 Accumulated Salary Deductions; page 174 is the Transfer of Funds between banks; pages 175 through 179 is the Purchase and Sales of 14 15 Security Transacted from the Passport Fund Program; page 180 is 16 Outstanding Checks; pages 181 through 186 are Revisions including those under Class Coverage; pages 187 through 188 is Leave of 17 18 Absence; pages 189 through 192 are Payments for Service Credit; 19 and page 193 is New Service Retirement Payments. That concludes the Calendar. 20

MR. AARONSON: Do I hear a motion to approve the Calendar?
MS. ROMAIN: I approve the adoption of the Calendar.
MR. McTIGUE: Second.

24 MR. AARONSON: Any discussion? Seeing none, all those in25 favor?

12 1 TRS Regular Board Meeting, OCTOBER 18, 2012 2 (Whereupon, all those present so approved.) 3 MR. AARONSON: Any opposed? Motion to adopt the Calendar is accepted and passed. 4 5 MS. MARCH: I make a motion that we move into Executive 6 Session for purposes of discussing personnel matters and I would 7 ask that everybody leave but Joel Giller and the Board Members. 8 (Whereupon, at this time the meeting went into Executive 9 Session.) MS. MARCH: I resolve that we move out of Executive Session. 10 11 MR. AARONSON: Do I hear a second? 12 MS. ROMAIN: Second. 13 MR. AARONSON: Any discussion? Those in favor? (Whereupon, all those present so approved.) 14 15 MR. AARONSON: Any opposed? Carried. The Board discussed a personnel matter in Executive Session and will continue this 16 discussion at future Board Meetings. Do I hear a motion to adjourn? 17 18 MS. ROMAIN: So moved. MR. AARONSON: Second? 19 20 MS. WOLPERT: Second. MR. AARONSON: All those in favor? 21 22 (Whereupon, all those present so approved.) 23 MR. AARONSON: Ok. We are adjourned? 24 25