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NEW YORK CITY TEACHERS RETIREMENT SYSTEM

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INVESTMENT MEETING

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Held on

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Thursday, February 9, 2012

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at

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55 Water Street,

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New York, New York

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ATTENDEES:

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MELVYN AARONSON, Chairperson, Trustee

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LARRY SCHLOSS, Comptroller's Office, Trustee

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SANDRA MARCH, Trustee

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MONA ROMAIN, Trustee

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JANICE EMERY, Office of Management and Budget

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SEEMA HINGORANI, Comptroller's Office

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BARRY MILLER, Comptroller's Office

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LIZ CALDAS, Comptroller's Office

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MARC KATZ, Teachers' Retirement System

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SUSAN STANG, Teachers' Retirement System

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MICHAEL KOENIG, Hamilton Lane

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ROBIN PELLISH, Rocaton

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MICHAEL FULVIO, Rocaton

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CHRIS LYON, Rocaton

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1 PROCEEDINGS
 2 (Time noted: 9:42 a.m.)
 3 MR. KATZ: Good morning. Welcome to the
 4 February 9th investment meeting of the
 5 Teachers' Retirement Board. We are going to
 6 begin the meeting with the calling of the
 7 roll.
 8 Mel Aaronson?
 9 MR. AARONSON: Here.
 10 MR. KATZ: Kathleen Grimm? Not here.
 11 Sandra March?
 12 MR. AARONSON: Sandra March called and
 13 said she would be a few minutes late.
 14 MR. KATZ: Thank you.
 15 Janice Emery?
 16 MS. EMERY: Here.
 17 MR. KATZ: Frieda Foster? Not here.
 18 Mona Romain?
 19 MS. ROMAIN: Present.
 20 MR. KATZ: Larry Schloss?
 21 MR. SCHLOSS: Here.
 22 MR. KATZ: Okay, we have a quorum so we
 23 are able to begin.
 24 Mr. Chairman?
 25 MR. AARONSON: Thank you very much,

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1 Marc.
 2 First we are going to go over the public
 3 agenda and we are going to start with the
 4 passport funds and their public report.
 5 MR. LYON: Good morning.
 6 MS. ROMAIN: Good morning, Chris.
 7 MR. LYON: Today I am going to start by
 8 talking about the Diversified Equity Fund and
 9 I am going to review materials that were
 10 distributed in advance. And hard copies were
 11 circulated as well this morning.
 12 And I will start with the first page of
 13 the Diversified Equity Fund and all this
 14 information is through yearend. We will also
 15 review it in detail when we do the quarterly
 16 reports, which are typically the next. We can
 17 see that the total assets at yearend were
 18 approximately \$9.2 billion and you can see how
 19 those were allocated across all the different
 20 investment manager strategies and composites.
 21 All the composites were relatively in line,
 22 roughly within a percent and a half of their
 23 respective targets, due to the ongoing monthly
 24 rebalancing program that we have in place.
 25 When you flip ahead to look at the

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1 performance, you can look at page 3 in the
 2 middle of the page. The total Diversified
 3 Equity Fund performance for the month of
 4 December was approximately half a percent, so
 5 a positive half a percent return. That
 6 slightly trailed the broad U.S. equity market
 7 which was a little closer to the hybrid
 8 benchmark. And if you look at kind of what
 9 the sources of return were, basically what
 10 brought the fund down was its exposure to
 11 non-U.S. equities. And I think everyone knows
 12 that it's been a rough year to be a U.S.-based
 13 investor in non-U.S. equities or really any
 14 investor in most currency bases in non-U.S.
 15 equities. Particularly given developments in
 16 Europe and emerging markets, et cetera,
 17 performance of non-U.S. equities for the year
 18 has been much weaker for U.S. equities than
 19 2011 and you can see that if you look over to
 20 the "Year-to-Date" column which is of course
 21 the same as the one-year column. This fund
 22 net of all fees was down 60 basis points, so a
 23 fraction of a percent for the full year.
 24 Considering the wild ride of the year, those
 25 look like a pretty flat experience. But, as

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1 we know, there were pretty significant ups and
 2 downs along the way. And, again, you can see
 3 that if you looked at the one-year performance
 4 of the major composites, half the fund roughly
 5 is invested in the indexing.

6 If you look at the top on page 2 for the
 7 one-year period, that was up about a percent.
 8 The defensive composite was particularly
 9 helpful for the year, up more than 5-1/2
 10 percent net of fees. The active managers were
 11 up around 1-1/2 percent and the international
 12 was down more than 12 percent. So the
 13 defensive composite did serve to help during
 14 the volatile period, so it performed as hoped
 15 and designed. No guarantee to always do that,
 16 but it did function well. And the
 17 international composite over other time
 18 periods has added to the diversification and
 19 return-investments periods, but did not during
 20 this particular period.

21 So any questions on this particular
 22 report?

23 Okay, then several other of the passport
 24 choices, the International Equity Inflation
 25 Protection and Socially Responsive Equity

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1 funds are profiled on a separate handout also
2 through yearend. And you can see at the top
3 left the total asset values about 68 million,
4 26 million and 34 million respectively in
5 different options, and you can see the
6 performance. For the month, you can see the
7 International Equity Fund was down 1.24
8 percent, slightly behind the EAFE benchmark.
9 For the one-year period it was within about 16
10 basis points of the EAFE benchmark, down 11.9
11 percent. Down 11.9 percent for the year.

12 The Inflation Protection Fund returned a
13 positive 0.6 percent for the month and a
14 positive 2.36 percent for the year. That did
15 trail for the one-year period the TIPS
16 benchmark, but what we were expecting from
17 this fund is to outpace inflation over a long
18 time period. For this particular one-year
19 period the fund performed somewhat close to
20 inflation, but didn't outpace it as you can
21 see from the report.

22 And, lastly, on page 1 of this handout
23 you can see the Socially Responsive Fund is
24 down about half a percent while the U.S.
25 equity market was slightly positive for the

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1 month of December. And for the year-to-date
2 period was down about 1-1/2 percent roughly
3 again, while the U.S. equity market and S&P
4 benchmarks specifically had a modest positive
5 return. So some relative underperformance
6 during this particular period.

7 But if you flip to the next page, as has
8 been the case most of the time that we talked
9 about these funds in recent months, since
10 inception of these funds, since mid-2008, on
11 an annualized basis the international option
12 is more than 4 percent annualized net of fees,
13 ahead of its benchmark still. The inflation
14 protection option is more than half a percent
15 annualized net of fees, ahead of its
16 benchmark. And the Socially Responsive Equity
17 Fund is more than 2 percent annualized net of
18 fees, ahead of its benchmark all since
19 inception. So overall the longer-term
20 performance of these funds continues to be, on
21 a relative basis, something that we think is
22 very reasonable.

23 Lastly, the preview of January you can
24 see that for U.S.-based investors and
25 investing in the U.S. equity markets and in

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1 the EAFE markets, that it was about a plus 5
 2 percent month for equities. So whether it was
 3 the Russell 3000 or EAFE was good news.
 4 Generally speaking, not -- depending on which
 5 part of the fixed income market you were in,
 6 it was kind of flat to a little bit positive.
 7 And we have estimated that if we track the
 8 hybrid benchmark perfectly, which we
 9 don't -- we know we don't, but if we did, a
 10 good proxy for the estimated returns for
 11 January on the fund is 4.77 percent. And a
 12 good proxy is based on the underlying mutual
 13 funds for several of the other passport
 14 options shown, but the all asset fund was way
 15 above TIPS for the month of January. That's
 16 the good news. And the Neuberger Fund was up
 17 about 3 percent, but not quite as high as its
 18 benchmark.

19 So just a preview and then when we come
 20 to the next meeting and present the
 21 performance through January 31st. We will
 22 also incorporate into this format the
 23 reporting that we do on the Bond Fund,
 24 formerly the Stable Value Fund, now that it's
 25 a market value option. And so you will see

0010

1 that starting in next month's report.
 2 Any questions?
 3 MR. AARONSON: Seeing none, is that the
 4 conclusion?
 5 MR. LYON: That's everything we have for
 6 the public session for the variable funds.
 7 Thanks.
 8 MR. AARONSON: Now we are moving to the
 9 pension fund public.
 10 MR. SCHLOSS: Everybody has their
 11 monthly package? Okay, great.
 12 Next month we are going to have an
 13 outside economist come, so I will skip through
 14 the bulk of the economic slides because I am
 15 sure they will have some prettier slides or
 16 different slides, maybe not prettier. The
 17 bottom line of the economic slides are
 18 slow -- I wouldn't call it steady, but slow
 19 growth. Only 2 percent in the United States,
 20 Europe going into a recession, and persistent
 21 high unemployment which is slowly drifting
 22 down but is dragged down by the moribund
 23 housing market.
 24 If you go to page 22, 22 is the VIX. As
 25 of this point it was a hell of a fall, but

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1 things have calmed down. Things have calmed
 2 down predominantly because the ECB flooded the
 3 banks with cheap capital for three years and
 4 things just got calm because the banking
 5 crisis in Europe was temporarily averted.
 6 Hasn't really gone away, but it makes people
 7 feel a lot better.

8 The other consequence of that is the
 9 banks can now buy the sovereign debt, so sort
 10 of a circle going on. Cheap funding buy the
 11 sovereign debt, sovereign debt rates go down
 12 and everyone lives for a better day. So as
 13 much as these December numbers that we are
 14 going to go through, January was a great month
 15 so I am sure we will have a great meeting next
 16 month.

17 Page 23 you can see the feds busy at
 18 work. Again, they are trying to get the seven
 19 to ten-year part of the curve down and it's a
 20 work in progress. It's the white line. Try
 21 not to bet against the fed at the end of the
 22 day. Overall, ten-year rates hovering around
 23 2 percent.

24 Most importantly -- not most
 25 importantly, importantly on page 25 it's the

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1 corollary of the VIX coming down, spreads are
 2 starting to narrow again with the high-yield
 3 market getting healthy very, very quickly as
 4 people are taking a little more risk.

5 If you go to page 28, you can see in
 6 general equities remain cheap. The top one is
 7 the Russell 3000, next one is EAFE, and the
 8 last one is emerging markets. We will get to
 9 what we are doing about that in a second.

10 On page 30, again sort of cardiac arrest
 11 and then all of a sudden things got calm
 12 literally with the new year, so you see the
 13 markets are up to 4, 5, 6 percent since the
 14 beginning of the year.

15 If you go to page 32, what does that
 16 mean for the fund? Through the end of the
 17 year it was at 42 -- 41.2 billion. We are
 18 probably in excess of \$43 billion again, again
 19 probably end of January. So we are pushing
 20 the peak of 43.7.

21 If you remember -- we are going to page
 22 34, asset allocations and page 35 asset
 23 allocations -- so there is a lot of moving
 24 around, particularly with the choppy markets.
 25 So you may recall we had cash that peaked

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1 around 8 or 9 percent. As of December, it was
2 5.3 percent. We put some money back into the
3 high-yield markets recently as well as
4 emerging market equities, so by the end of
5 February we should be down in the 3 percentage
6 range. So we are working our way back into
7 being invested.

8 You will recall that we just finished
9 the emerging market managers RFP so we got
10 some new managers, so we are going to work our
11 way again the emerging market equities up to
12 where it's supposed to be. We are going to do
13 it gradually. And, again, one of the
14 disappointments has been our ability to fund
15 our opportunistic fixed income managers.
16 Completely tied up in contracts. I think we
17 are going to have a break through this week
18 with one of the bigger ones, so we will get
19 them funded slowly. But again that's coming
20 out of cash, so the cash is correctly coming
21 down now.

22 That said, if you go to page 36, 36 is
23 still a work in progress. You may recall that
24 we have the policy targets and then we have
25 the parking places, which gets you to the

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1 "Adjusted Policy" column. Again, still a work
2 in progress, but we are still tilted very much
3 to public equities. If you look at the actual
4 versus the adjusted policies versus the range
5 which is the high-yield adjusted 2000 range,
6 so some combination of a little less EAFE,
7 little more emerging markets in the future is
8 coming our way as we continue to rebalance
9 toward the new asset allocation.

10 If you look on page 37, you can see in
11 December the markets were pretty benign.
12 Again, the far left side is the equity
13 markets. U.S. markets were up a point,
14 international markets were down a point, and
15 fixed income was up 2 or 3 percent.

16 That translated on the next page, page
17 38, to we are up about 61 basis points in the
18 month, fiscal year-to-date is down about 4. I
19 know we made up more than that in January so
20 we are probably positive now for the fiscal
21 year and hopefully if the markets cooperate we
22 will continue to make money for the rest of
23 fiscal year. The rest are all the managers by
24 managers. They are all still, in my opinion,
25 recovering from the volatility. Some are

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1 ahead; some are behind. No one has shot the
2 lights out in one direction or the other, but
3 there is a little more red on here than we
4 would like. Hopefully that will get made up
5 as the markets calm down.

6 So the good news is the current shocks
7 in the fall are in the past and hopefully we
8 get some stabilized markets for the rest of
9 the fiscal year, but that kind of ends the
10 report unless anyone has any questions.

11 MR. AARONSON: Anybody else?

12 Let the record show that Sandy March has
13 arrived.

14 Okay, since we have finished the public
15 part of our agenda, do I hear a motion?

16 MS. MARCH: I move that we go into
17 executive session for purposes of discussing
18 sales and securities.

19 MS. EMERY: Second.

20 MR. AARONSON: Any opposition?

21

22 (At this time, the meeting was conducted in executive session)

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24 MS. MARCH: I move that we go back into
25 public session.

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2 MR. AARONSON: Is there a second?

3 MR. SCHLOSS: Second.

4 MR. AARONSON: Is there any discussion?

5 Okay, we are back in public session and
6 now we are going to get a report from Susan on
7 the two meetings that we just had.

8 MS. STANG: Great.

9 In the executive session of the variable
10 fund, an update on fund managers was
11 presented. An update of the transition from
12 the Stable Value Fund to the Bond Fund was
13 provided and two presentations by investment
14 managers were received.

15 In the executive session of the pension
16 fund an update on one manager on the watch
17 list was presented. A presentation on asset
18 allocation update on capital market
19 consumption was received and discussed. There
20 was a quick update on our private equity
21 consultant, presentations from two private
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1 equity investments were received, consensus
 2 was achieved which will be announced at the
 3 appropriate time. There was a discussion
 4 about the structure of the private equity
 5 emerging manager program, consensus was
 6 developed which will be announced at the
 7 appropriate time. A general update on the
 8 structure of the private equity program was
 9 presented and an attorney-client privileged
 10 session to two litigation matters were
 11 discussed.

12 MR. AARONSON: Thank you very much. Is
 13 there anybody with any other business before
 14 the board?

15 Do I hear a motion?

16 MS. ROMAIN: Move to adjourn.

17 MR. AARONSON: Do I hear a second?

18 MR. SCHLOSS: Second.

19 MR. AARONSON: Any discussion?

20 We are adjourned.

21 [Time noted: 12:41 p.m.]

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C E R T I F I C A T E

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4 STATE OF NEW YORK)

5 : ss.

6 COUNTY OF QUEENS)

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8 I, YAFFA KAPLAN, a Notary Public
 9 within and for the State of New York, do
 10 hereby certify that the foregoing record of
 11 proceedings is a full and correct
 12 transcript of the stenographic notes taken
 13 by me therein.

14 IN WITNESS WHEREOF, I have hereunto
 15 set my hand this ____ day of _____,
 16 2012.

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 YAFFA KAPLAN

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